# West London Waste

Treating waste as a valuable resource

<b>Contains Confidential or</b>	No	
Exempt Information		
Title	Annual Report on Internal Audits including Head of Audit Opinion and	
	Performance Report.	
Contact Details	s Mike Pinder, Assistant Director of Audit and Investigations (Ealing and	
	Hounslow Shared Service)	
For Consideration By	Audit Committee	

#### 1. Details of Recommendations

It is recommended that the Audit Committee:

- Note the performance of the Internal Audit team and key issues arising during the year.
- Note the Head of Audit and Investigations Annual Opinion for 2022/23.

#### Summary

The attached report describes the annual report and the Head of Audit's Opinion and details of the work completed by the Audit team between Apr 22 to Mar 23.

#### 2. Background

This report outlines the performance of Internal Audit from Apr 2022 until March 2023 including all reports finalised during that period.

Internal Audit activity with the WLWA is delivered under an arrangement with the London Boroughs of Ealing and Hounslow (shared service).

Internal Audit (IA) provides an independent assurance which is essential in helping the WLWA achieve its corporate objectives. The plan is designed in line with the size of the organisation as it is relatively small with only 40 employees. It is a requirement of the Accounts and Audit (Amendment) Regulations 2021 that the Authority undertakes an effective IA to evaluate the effectiveness of its risk management, internal control, and corporate governance processes, taking into account public sector internal auditing standards or guidance.

This report provides the Audit Committee with:

- The Head of Audit Opinion for 2022/23.
- An overview of the WLWA's risk exposure and overall system of internal control.
- The work undertaken by internal audit in 2022/23.
- Review of the outcomes of key internal audit reports; and
- An overview of the performance of Internal Audit.

The three-year plan is designed to provide assurance over the key areas within the WLWA and its risk register and is suited for a small organisation. Management is consulted each year for input into the annual planning, so issues and concerns are discussed and possibly added to the planned work.

## 3. Reason for Decision and Options Considered

The Audit Committee is presented with details in the attached report.

## 4. Key Implications

Internal audit is an assurance function that provides an independent and objective opinion to the WLWA on the control environment comprising of risk management, control, and governance, by evaluating its effectiveness in achieving corporate objectives. It objectively examines, evaluates and report on the adequacy of the control environment as a contribution to the proper, economic, efficient, and effective use of resources. The assurance is based purely on the small programme of work set out in the 2022/23 Plan. As only a small number of audits are produced each year, we will look to build in other sources of assurance including potentially previous years.

## 5. Head of Audit Opinion

This report provides a summary of the work carried out by Internal Audit in the financial year 2021/22 and the results of that work as reported to the Audit Committee throughout the year. From the work undertaken during the year, my overall opinion the WLWA's system of internal control, governance and risk management is that:

Reasonable assurance can be given that there is a sound system of internal control, designed to meet the organisations objectives and that controls are applied consistently. For information, this compares with the 2021/22 opinion which was also reasonable.

Internal Audit performed audits on three areas, Abbey Road Processes, Procurement and Expenditure and HR and Payroll. Two of the three reports received Reasonable Assurance and one report received Limited Assurance. The assurance levels for each report are summarised in the table below:

Substantial	0
Reasonable	1. Abbey Road Processes
	2. Procurement and Expenditure
Limited	1. HR and Payroll
Nil	0

The table below provides a guide to how assurance levels are defined.

Assurance Level	Definition				
Substantial	There is a sound system of internal control designed to achieve the client's				
	objectives. The control processes tested are being consistently applied.				
Reasonable	While there is a basically sound system of internal control, there are				
	weaknesses, which put some of the client's objectives at risk. There is				
	evidence that the compliance with some of the control processes may p				
	some of the client's objectives at risk.				
Limited	Weakness in the system of internal controls are such as to put the client's				
	objectives at risk. The level of non-compliance puts the client's objectives at				
	risk.				
Nil	Control processes are generally weak leaving the processes / systems open				
	to significant error or abuse. Significant non-compliance with basic control				
	processes leaves the processes / systems open to error or abuse.				

## 6. Internal Audit Performance

This table report provides a summary of all audits against the internal audit plan for 2022/23. The Health and Safety report was provided to Audit Committee in January 2022. The Income and Data/Management Information reports are also reported to this committee.

	Торіс	Description/Indicative Scope	Assurance Status	Final Report to Audit Committee
1	Procurement and Expenditure	A review of procurement processes running through to actual expenditure.	Finalised (Reasonable)	June 2023
2	HR/Payroll (WLWA Side)	A review of HR and payroll controls operated by WLWA.	Finalised (Limited)	January 2023
3	Abbey Road Processes	To consider operational controls for the site and financial controls such as procurement cards, income and assets management.	Finalised (Reasonable)	January 2023

## Follow Ups

The table below shows the progress made on the follow ups of recommendations raised in reports. The results are summarised as:

Follow-up of recommendations	Number	%
Number of high-risk findings	4	
Number of medium risk findings	7	
Number of low-risk findings	1	
Number completed	5	46%
Number in progress	2	18%
Not implemented	1	9%
Not yet due	3	27%

The table below shows the details of risk areas which have not yet been fully implemented:

		Title of	High <i>,</i>	Agreed	
	Report	Recommendation	Medium or	Implementation	Status
			Low Risk	Date	
1	HR and Payroll	Missing	High Risk	31 <sup>st</sup> December	The service
		Documentation /		22. An extension	recently
		Non-Compliance		was agreed to	transferred to
				31 <sup>st</sup> March 23	a new line
				and then to the	manager.
				end of April 23.	They are
2	HR and Payroll	DBS and	High Risk	31 <sup>st</sup> December	reviewing the
		Qualification		22. An extension	progress and
		Checks		was agreed to	have asked
				31 <sup>st</sup> March 23	for a further

				and then to the	extension to
				end of April 23.	Dec 2023
3	HR and Payroll	Policies and	Medium Risk	31 <sup>st</sup> March 23	
		Procedures			
4	Procurement and	Formalising	High Risk	30 <sup>th</sup> June 23	Not yet due
	Expenditure	Contracts Delay			
5	Procurement and	Segregation of	Medium Risk	30 <sup>th</sup> June 23	Not yet due
	Expenditure	Duties			
6	Procurement and	Credit Card Checks	Low Risk	30 <sup>th</sup> June 23	Not yet due
	Expenditure				